

APPENDIX 2

Pension Strain Costs 2013-2016

Departments	2013/14 No of Retirements	2013/14 Average Cost £	2014/15 No of Retirements	2014/15 Average Cost £	2015/16 No of Retirements	2015/16 Average Cost £
Resilience	6	£14,904	1	£558	12	£33,672.79
Development	1	£17,007	0	-	0	-
Chief Executive's Group	0	-	0	-	0	-
Commercial & Operations	17	£11,509	5	£63,650	8	£16,194.88
Children & Adults	6	£21,126	7	£12,055	2	£4,166.70
Total Average Costs	NA	£14,295	N/A	£31,015	N/A	£24,634.81
Total Median Costs	N/A	£11,720	N/A	£15,968	N/A	£17,336.51